

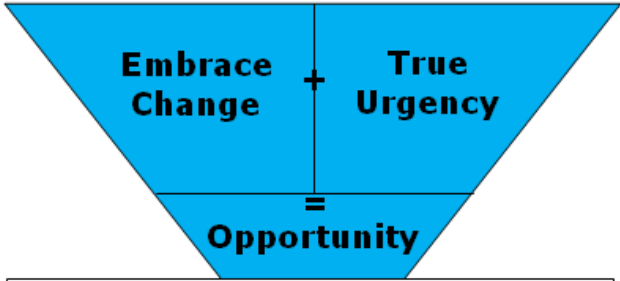


# DAIRY STRATEGIES

*“Living on a Roller Coaster”*  
Production Management Strategies with  
Volatile Feed Prices  
Terry R. Smith, Ph.D.  
CEO, Dairy Strategies, LLC





## Strategy for Turbulence



**Embrace Change + True Urgency = Opportunity**



The farm and the industry contain great opportunities but also great hazards






## Management Strategies and Volatile **FEED** Costs


- **F**orages
- **E**conomics
- **E**nvironment
- **D**ecision Support



## FORAGES



- Quality Forages – Priority #1
  - Producing/purchasing high quality forage
  - Managing/minimizing dry matter (DM) losses from field to feedbunk
  - Allocating forage and other feed nutrients to optimize herd performance (production and health)
  - 60-70% dry matter intakes as high quality forage results in high production efficiencies



**Monitoring Forage Dry Matter**  
Hoffman, P., et. al., Univ. WI-Madison

## Monitoring Forage/Feed Quality

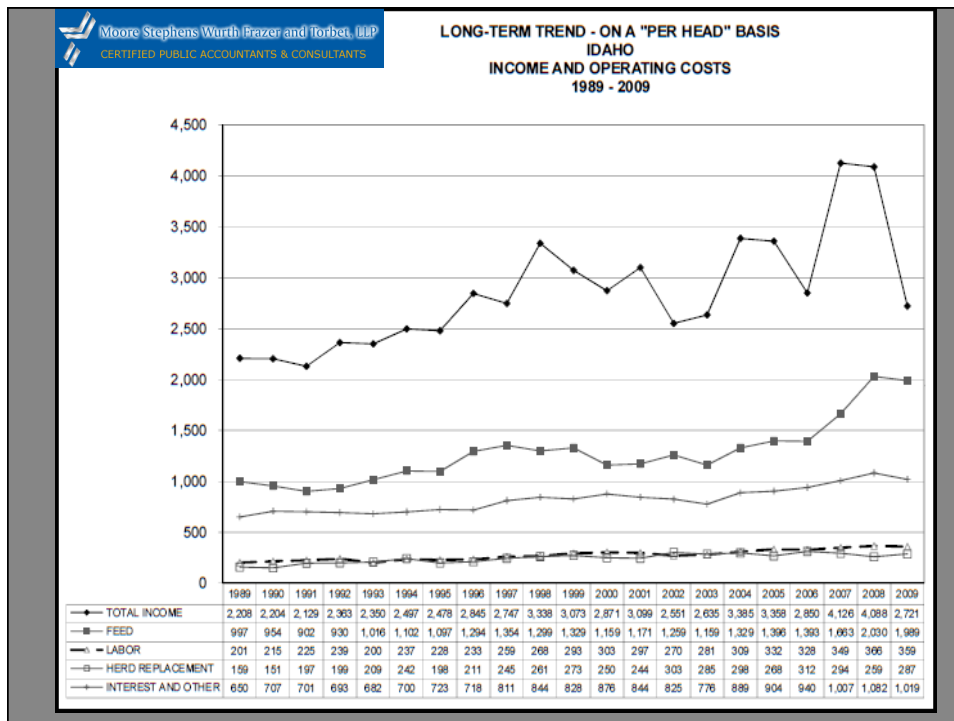
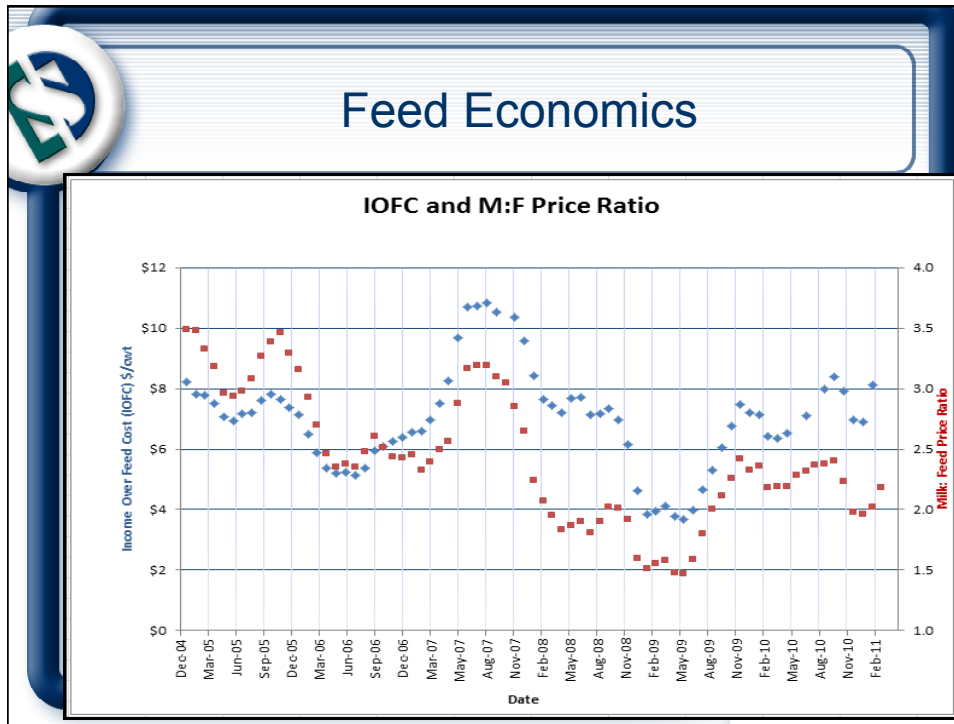
**Table 1. Forage sampling frequency optimized by herd size.**

|  | No. of Milking Cows in Herd |     |     |     |     |      |
|--|-----------------------------|-----|-----|-----|-----|------|
|  | 50                          | 100 | 200 | 400 | 800 | 1600 |
| Interval between sampling, days            | 30                          | 16  | 11  | 7   | 5   | 4    |
| No. of sampling days per month             | 1                           | 2   | 3   | 4   | 6   | 7    |
| No. of samples per sampling day per forage | 1                           | 2   | 3   | 3   | 3   | 3    |
| No. of samples per month per forage        | 1                           | 4   | 9   | 12  | 18  | 21   |

St-Pierre, N., and W.P. Weiss. 2007. Understanding feed analysis variation and minimizing its impact on ration formulation. Proc. Cornell Nutr. Conf. Syracuse, NY.


## Feed Economics

- Routinely monitoring cost and returns
- Minimize shrink
- Optimizing feed efficiencies (high quality forages + commodities/by-products/concentrates and additives)
  - Grouping strategies
  - Replacement management/acquisition strategies, herd turnover
- Routine evaluation of alternative feeds and formulations
  - Cropping and purchase decisions
- Maintain adequate working capital



## Feed Economics

- Minimize shrink (+ 15-20+% increase in feed cost)
- Forages (field, transport, packing, covering, feeding, refusals)
- Commodities/grains/additives (storage, mixing, birds/rodents, refusals)



## Feed Efficiencies

Gross Feed Efficiency (Lbs milk/lb DM)

Days in Milk

Average = 1.40

Slope = -0.11/month

Gross Feed Efficiency (Lbs milk/lb DM)


Days in milk

Average = 1.60 for 28,000 lbs/year

Average = 1.40 for 22,000 lbs/year

Average = 1.15 for 16,000 lbs/year

St. Pierre, N. 2009. *Feeding \$10 Corn for Fun and Profits*. Proc. Western Dairy Conf.



## “Cow-Jones” Index

St. Pierre, N.,  
Ohio State U.

| T H E                                |      |                           |        |
|--------------------------------------|------|---------------------------|--------|
| OHIO STATE UNIVERSITY                |      |                           |        |
| EXTENSION                            | Feed | Bakery Mix                |        |
| <b>ENTRIES</b>                       |      |                           |        |
| Dry Matter (%)                       | 90   | Unit Values (from Sesame) |        |
| Crude Protein (% of DM)              | 14   | Energy (\$/Mcal)          | 0.067  |
| Rumen Undegradable Protein (% of CP) | 40   | RDP (\$/lb)               | 0.122  |
| RUP Digestibility (% of RUP)         | 80   | D-RUP (\$/lb)             | 0.202  |
| Neutral Detergent Fiber (% of DM)    | 20   | ne-NDF (\$/lb)            | -0.012 |
| NDF Effectiveness (% of NDF)         | 10   | e-NDF (\$/lb)             | 0.052  |
| Net Energy lactation (Mcal/cwt)      | 82.6 |                           |        |

Figure 8. The Cow-Jones Index between January 2005 and October 2008. The average dairy producer loses money when the index falls below \$8.00/cwt, makes money when it exceeds \$9.00/cwt, and experiences variable and marginal profitability when the index falls between \$8.00 and \$9.00/cwt.

## Feed Value Comparisons

- **Dry matter intake vs. milk price**
  - 2 pounds of milk per pound of DMI
  - 40 to 44 cents income vs. 12 cents expense
- **Comparison of forages vs. grain vs. fat**
  - Corn silage (\$60/t) = 12.5 cents per Mcal
  - Corn grain (\$7/bu) = 20.3 cents per Mcal
  - Oil (49 cents/lb) = 21.8 cents per Mcal

Source: Hutjens, M. Univ. of IL



## Dairy Replacements

- On-site and/or off-site – risks/rewards
- Custom raise v. Home-raise v. Sell calves/ purchase springers
- Sexed semen
- Role of pasture (U. MO - \$200/heifer savings)

**Dairy Heifer Raiser 2011**  
 Off-site heifer-raising operations are becoming more common and are now used by about 1 of 10 U.S. dairy operations. Almost one-half of dairy operations with 500 or more cows raise at least some heifers off-site. USDA's National Animal Health Monitoring System (NAHMS) is conducting the Nation's first study of this growing segment of the U.S. dairy industry. This important study will describe current management practices used on heifer-raising facilities and identify future challenges facing industry. Dairy operations from 21 States\* will participate in the

## Dairy Replacements

**Figure 2. Percentage of Operations that Raised Any Heifers Off-Site, by Heifer Class and By Herd Size**

| Herd Size              | Unweaned | Weaned | Bred | Any of above |
|------------------------|----------|--------|------|--------------|
| Small (fewer than 100) | 1.7      | 4.3    | 4.1  | 4.7          |
| Medium (100-499)       | 7.1      | 14.6   | 11.5 | 15.5         |
| Large (500 or more)    | 35.3     | 44.2   | 22.5 | 46.0         |

**Figure 5. For Operations that Sent Heifers Off-site to be Raised, Percentage of Operations by Ownership of the Majority of Heifers**

| Ownership  | Percent |
|--|---------|
| Ownership retained                                     | 81.1    |
| Same animals sold and then repurchased                 | 9.4     |
| Animals sold outright, replaced with different animals | 9.5     |

**Dairy Heifer Raiser 2011**

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**APHIS**  
Veterinary Services  
Centers for Epidemiology and Animal Health

**Info Sheet**  
VS  
November 2007

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## Sexed Semen

**UNIVERSITY OF FLORIDA**  
IFAS Extension  
Effect of Sexed Semen on Dairy Heifer Supply from 2006 to 2012<sup>1</sup>  
Alert De Vries\*

**Figure 4. Number of extra heifer calves in the national population (heifers and cows) that resulted from inseminations (conceptions) with sexed semen from January 2006 to December 2009. These heifer calves are born (births) 9 months after conception and enter herds 24 months after they are born (entering).**


| Month    | Conceptions | Births  | Entering |
|----------|-------------|---------|----------|
| Jan 2006 | ~5,000      | ~0      | ~0       |
| May 2006 | ~8,000      | ~0      | ~0       |
| Sep 2006 | ~12,000     | ~0      | ~0       |
| Jan 2007 | ~15,000     | ~5,000  | ~0       |
| May 2007 | ~20,000     | ~10,000 | ~0       |
| Sep 2007 | ~25,000     | ~15,000 | ~0       |
| Jan 2008 | ~28,000     | ~20,000 | ~0       |
| May 2008 | ~30,000     | ~25,000 | ~0       |
| Sep 2008 | ~30,000     | ~25,000 | ~5,000   |
| Jan 2009 | ~30,000     | ~25,000 | ~10,000  |
| May 2009 | ~30,000     | ~25,000 | ~15,000  |
| Sep 2009 | ~30,000     | ~25,000 | ~20,000  |
| Jan 2010 | ~30,000     | ~25,000 | ~25,000  |
| May 2010 | ~30,000     | ~25,000 | ~25,000  |
| Sep 2010 | ~30,000     | ~25,000 | ~25,000  |
| Jan 2011 | ~30,000     | ~25,000 | ~25,000  |
| May 2011 | ~30,000     | ~25,000 | ~25,000  |
| Sep 2011 | ~30,000     | ~25,000 | ~25,000  |
| Jan 2012 | ~30,000     | ~25,000 | ~25,000  |
| May 2012 | ~30,000     | ~25,000 | ~25,000  |
| Sep 2012 | ~30,000     | ~25,000 | ~25,000  |

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## Feed Economics Access to Capital

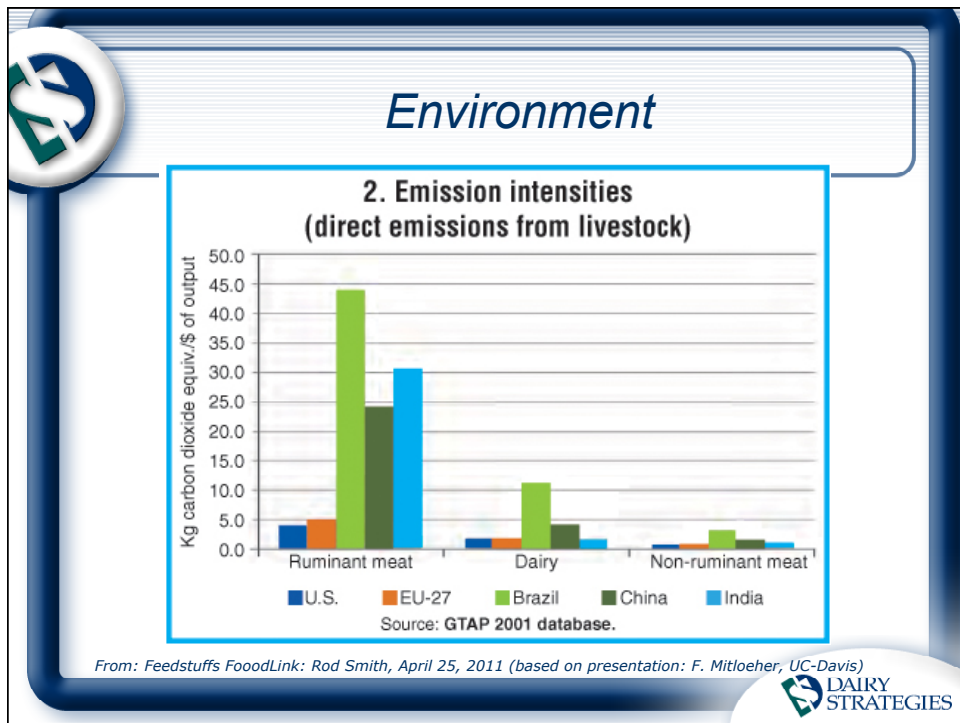
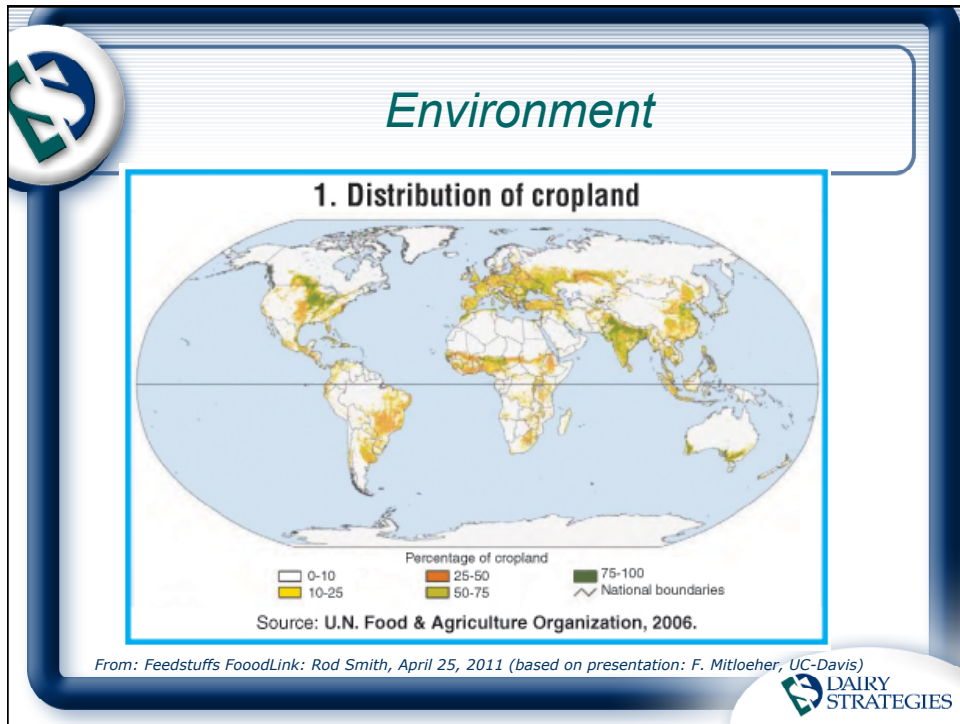
- Access to working capital
  - Feed production and/or acquisition
  - Herd replacements
- Move by some major dairy lenders to lower LTV (loan-to-value) lending standards
  - Impact of combined feed/herd LOC at:
    - 75% LTV versus 60-65% LTV
    - Decline in asset value of herd



## Feed and the Environment

- Cropping and/or forage acquisition strategy
- Manure nutrient management
  - Dust, odor, flies, run-off, nutrient accumulation (P)
- Forage/Feed production agreements
- Carbon footprint (and other measures) and Image







## Environment



**INNOVATION CENTER FOR U.S. DAIRY**  
HEALTHY PEOPLE • HEALTHY PRODUCTS • HEALTHY PLANET

**Feed Production**

Feed Production: 20.3 percent – 3.56 lbs CO<sub>2</sub>e/gallon – 7.2 Tg


**Environmental**

Dairy farms and businesses have a heritage of advancing their operations in a way that makes good economic and environmental sense. According to Cornell University, the dairy industry has already reduced its carbon footprint by more than 60 percent between 1944 and 2007 due to production efficiencies, improved cow nutrition and comfort, nutrition management and other improvements.<sup>5</sup>


U.S. dairy GHG emissions are approximately 2 percent of total U.S. emissions.

The carbon footprint of a gallon of milk – from farm to table – is 17.6 pounds of carbon dioxide equivalents (CO<sub>2</sub>e) per gallon of milk consumed (or 2.05 kg CO<sub>2</sub>e per kg of milk consumed).<sup>7</sup>

Milk performed better than other beverages in the new Nutrient Density to Climate Impact (NDCI) Index, which establishes the relation of beverage nutrient density to climate impact.<sup>8</sup>

## Image

 **BARE certified**

Just BARE<sup>®</sup> is one of the first U.S. food brands and the only U.S. poultry brand working with the Carbon Trust to gain approval to use the **Carbon Reduction Label**.

Working with UK-based Carbon Trust, we've certified a select range of our products. And the **Carbon Reduction Label** - that is displayed on every Just BARE package - demonstrates our commitment to getting better.


**400,000 Somatic Cell Count Proposal Fails**

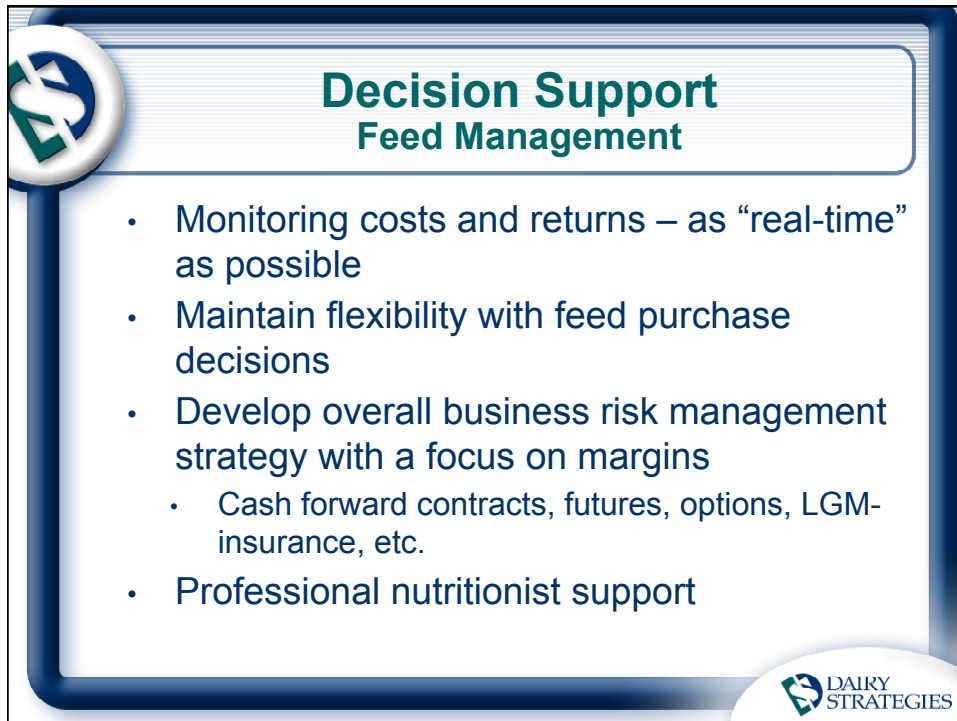
MAY 4, 2011  
By: **Jim Dickrell**, Dairy Today Editor

Ads by Google

**My Milk is Worth What?**


In a stunning turn of events, delegates to the National Conference on Interstate Milk Shipments (NCIMS) voted 25 for, 26 against a proposal to lower the U.S. Grade A standard to 400,000 cells/ml yesterday.

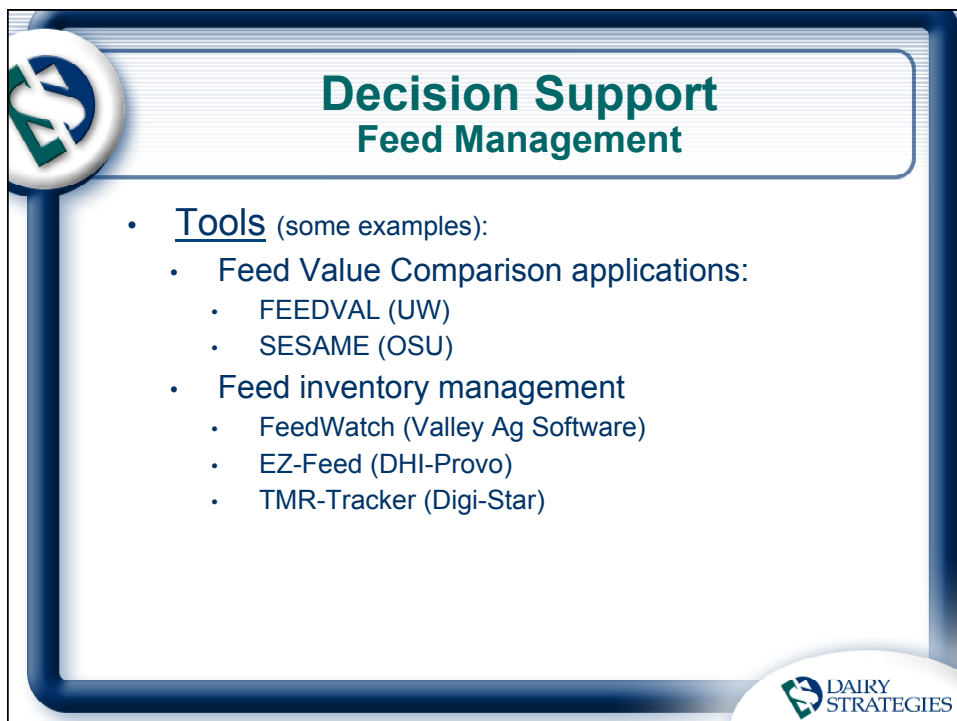




**Decision Support  
Feed Management**


- Monitoring costs and returns – as “real-time” as possible
- Maintain flexibility with feed purchase decisions
- Develop overall business risk management strategy with a focus on margins
  - Cash forward contracts, futures, options, LGM-insurance, etc.
- Professional nutritionist support


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**Decision Support  
Feed Management**

- Tools (some examples):
  - Feed Value Comparison applications:
    - FEEDVAL (UW)
    - SESAME (OSU)
  - Feed inventory management
    - FeedWatch (Valley Ag Software)
    - EZ-Feed (DHI-Provo)
    - TMR-Tracker (Digi-Star)

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## Decision Support Nutrient Management


Cornell University  
University of Wisconsin-Madison  
USDA-Agricultural Research Service, Dairy Forage Research Center  
April 30, 2004  
Final Report to the National Center for Manure and Animal Waste Management

CORNELL UNIVERSITY CROP AND SOIL SCIENCES RESEARCH SERIES R94-1  
UNIVERSITY OF WISCONSIN EXTENSION PUBLICATION A3794


### VII. COMPARING NUTRIENT MANAGEMENT SOFTWARE TOOLS

|                                     | DAFOSYM | PALMS | Yardstick | N-CyCLE | CNCPS | Cropware | SNAP + | WI PI | NY PI |
|-------------------------------------|---------|-------|-----------|---------|-------|----------|--------|-------|-------|
| <b>Environmental outputs</b>        |         |       |           |         |       |          |        |       |       |
| Phosphorus loss/balance             | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |
| Nitrogen loss/balance               | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |
| Other nutrient balances             | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |
| Sediment loss                       |         | ■     |           | ■       |       | ■        | ■      | ■     |       |
| Manure timing/application           |         |       |           | ■       |       | ■        | ■      | ■     |       |
| <b>Economic inputs/outputs</b>      |         |       |           |         |       |          |        |       |       |
| Income                              | ■       |       |           | ■       | ■     |          |        |       |       |
| Manure/fertilizer costs             | ■       |       |           | ■       | ■     | ■        |        |       |       |
| Feed costs                          | ■       |       |           | ■       | ■     |          |        |       |       |
| <b>Production inputs/outputs</b>    |         |       |           |         |       |          |        |       |       |
| Crop production                     | ■       | ■     |           | ■       | ■     |          |        |       |       |
| Crop nutrient requirements          |         |       |           | ■       | ■     | ■        |        |       |       |
| Animal products                     | ■       |       |           | ■       | ■     |          |        |       |       |
| Feed requirements                   | ■       |       |           | ■       | ■     |          | ■      |       |       |
| Labor requirements                  | ■       |       |           | ■       | ■     |          |        |       |       |
| Management decisions                |         | ■     |           |         | ■     |          | ■      | ■     | ■     |
| <b>Regulatory output</b>            |         |       |           |         |       |          |        |       |       |
| Record keeping output               |         |       |           |         |       | ■        | ■      | ■     | ■     |
| <b>GIS capabilities</b>             |         |       |           |         |       |          |        |       |       |
| Data transferability                |         | ■     | ***       |         |       | ■        | ■      | ■     | ■     |
| <b>Tool documentation available</b> |         |       |           |         |       |          |        |       |       |
| Field validation                    | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |
| <b>Targeted audience</b>            |         |       |           |         |       |          |        |       |       |
| Farmer                              | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |
| Research                            | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |
| Agricultural industry               | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |
| Policy                              | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |
| Teaching, Extension                 | ■       | ■     | ■         | ■       | ■     | ■        | ■      | ■     | ■     |





## Summary



- Focus on Quality Forages
- Focus on Margins - Routinely evaluate alternative feed “buys” and feeding strategies
- Focus on Reducing Herd Turnover and corresponding herd replacement costs and evaluate alternative acquisition strategies
- Focus on implementing appropriate Decision Support Tools to optimize animal performance and health and improved returns

